



## 10 Management Responses to Workplace Stress

Complete a risk/needs assessment to identify workplace stress indicators and physical and psychological risks. (see <a href="How-to-Guide: Assessing Workplace">How-to-Guide: Assessing Workplace</a> **Alcohol and Drug Risk**)

Consult with workers to identify potential responses (see Online Learning Topic 8: Alcohol and Drug Policies)

Act promptly and implement measures to reduce work-related stress as far as reasonably practical. For example, ensure workers are provided with:

- regular breaks
- adequate resources and support
- sufficient rest and recovery time between shifts

Review implemented measures to ensure they are meeting their aims

Develop clear job descriptions that outline duties, responsibilities, and expectations

Provide workers with sufficient training and support to perform their work duties safely, efficiently, and in compliance with workplace policies and procedures

Provide 360° performance reviews, regular and constructive feedback, and develop career pathways for interested workers

Develop communication protocols and skills to:

- support managers, supervisors, and team leaders to intervene early and have open conversations about workers' health, workplace grievances and stress, and to get help for alcohol and drug use and/or mental health problems if/when they arise (see Getting Help Posters and Online <u>Learning Topic 6: Communications Strategies</u>
- encourage workers to speak up about workplace concerns and/or health and safety matters
- Emphasise the importance of work/life balance by managing workloads fairly, discouraging overtime, and supporting workers to ask for help
- Adopt flexible working practices where possible.

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